	Community Services					
	Companion Services	Homemaker/Chore	In-Home and Community	Community Participation		
Allowable Cost Components			Supports	Community	Facility	Older Adult Daily Living
Unit of Service	15 minutes	1 hour	15 minutes	15 minutes		15 minutes
Wages and ERE Direct Care Wages (Statewide) ¹	\$10.70 - \$12.75	\$10.17 - \$12.21	\$12.78-\$15.90	\$12.78	\$24.08	\$12.36-\$15.05
Enhanced Direct Care Wages (Statewide) ¹	N/A	N/A	\$21.11 - \$25.57 (W7061 and W7069)	\$21.11	- \$37.78	N/A
Other Program Staff Wages ² (Supervisor and Program Specialist) (Statewide)	\$22.83-\$27.00	N/A	\$22.83-\$27.00	Same		\$22.83-\$28.81 (supervisor) \$22.83-\$25.70 (program specialist)
Employee Related Expenses *Applicable to FT employees only	\$613 (Monthly) health* \$23 (Monthly) STD/LTD* \$9 (Monthly) Life Ins* \$405 (Annual) FUTA / SUTA 2.4% Retirement 5.0% Workers Comp 7.65% FICA	\$613 (Monthly) health* \$23 (Monthly) STD/LTD* \$9 (Monthly) Life Ins* \$405 (Annual) FUTA / SUTA 2.4% Retirement 1.0% Workers Comp 7.65% FICA	\$613 (Monthly) health* \$23 (Monthly) STD/LTD* \$9 (Monthly) Life Ins* \$405 (Annual) FUTA / SUTA 2.4% Retirement 5.0% Workers Comp 7.65% FICA	Same	\$613 (Monthly) health* \$23 (Monthly) STD/LTD* \$9 (Monthly) Life Ins* \$405 (Annual) FUTA / SUTA 2.4% Retirement 1.0% Workers Comp 7.65% FICA	Same
Paid Time Off (PTO)	5-25 days PTO bank (FT only) + 5 training days + 11 federal holidays (FT only) + 1 new hire training day per 22.8% of staff	Same	Same	Same		Same
Other Indirect Assumptions	2004 FT (7004 PT			000/ FT / 000/ PT		
Full Time/Part Time Staff Split	30% FT / 70% PT	Same	Same	80% FT / 20% PT		Same
Productivity: Billable Hours per Day	7.5 hours	Same	7 hours	6 hours (per 7 hr day)		Same
Productivity: Absentee Factor	A flat 0% for staffing ratios of 1:1 and above and ranged from 5%- 15% for staffing ratios below 1:1, e.g. 1:4.	0%	A flat 0% for staffing ratios of 1:1 and above and ranged from 5%- 15% for staffing ratios below 1:1, e.g. 1:4.	Same	A flat 5% for staffing ratios of 1:1 and above and ranged from 5%- 15% for staffing ratios below 1:1, e.g. 1:4.	5%
Direct Care Staffing Ratio	Based on service definitions	1:1	Based on service definitions	Same		1:6 low - 1:2 high
Other Program Staff Staffing Ratio	1:9 (Supervisor) No Program Specialist	N/A	1:6 (Supervisor) No Program Specialist	1:6 (Supervisor) 1:30 (Program Specialist)		Same
Transportation	30 miles per individual per day Mileage Reimbursement: \$0.54 per mile	N/A	60% mileage (30 miles per individual per day); 40% agency vehicle (\$10,000 per year for 20 individuals) Mileage Reimbursement: \$0.54 per mile	\$5,000 per year for 3 individuals		N/A
Occupancy Square Footage and Cost per Sq Ft per Year	N/A	N/A	N/A	N/A	50-60 Sq Ft Sq Ft Cost \$5.26-\$13.97	50-60 Sq Ft Sq Ft Cost \$5.26-\$13.97
Food	N/A	N/A	N/A	N/A		\$37.60-\$39.10 per individual per week
Supply Cost	\$0.10 per individual per day	\$0.25 per individual per day	\$1.00 per individual per day	Same		Same
Employee Training Cost	\$150 per employee per year	\$0	\$210 per employee per year (including \$60 for certification)	\$375 per employee per year (including \$225 for certification)		\$150 per employee per year
Administration Percentage ³	10%	10%	10%	10%	10%	10%
Unit Multiplier	N/A	N/A	N/A	N/A	1	N/A

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³ Staff recruiting costs have been considered and are included in the administration percentage.

	Employment Services						
	Supported Employment - Job Finding and						
Allowable Cost Components	Transitional Work	Career Assessment	Job Support Job Finding and Development	Job Coaching	Advanced Supported Employment	Benefits Counseling	
Unit of Service	15 minutes	15 minutes			Job Outcomes	15 minutes	
Warran and EDE							
Wages and ERE Direct Care Wages (Statewide) ¹	\$17.04-\$25.71	Same			\$20.63-\$32.47	\$18.47-\$29.38	
Enhanced Direct Care Wages (Statewide) ¹	N/A	N/A			N/A	N/A	
Other Program Staff Wages ² (Supervisor and Program Specialist) (Statewide)	\$25.83-\$41.99	Same			\$23.27-\$37.74	\$31.52-\$52.30	
Employee Related Expenses *Applicable to FT employees only	S613 (Monthly) health* \$23 (Monthly) STD/LTD* \$9 (Monthly) Life Ins* \$405 (Annual) FUTA / SUTA 2.4% Retirement 1.0% Workers Comp 7.65% FICA	Same			Same	Same	
Paid Time Off (PTO)	5-25 days PTO bank (FT only) + 5 training days + 11 federal holidays (FT only) + 1 new hire training day per 22.8% of staff	Same			Same	Same	
Other Indirect Assumptions							
Full Time/Part Time Staff Split	30% FT / 70% PT	Same			Same	Same	
Productivity: Billable Hours per Day		5.5 hours			Same	7 hours	
Productivity: Absentee Factor	A flat 0% for staffing ratios of 1:1 and above and ranged from 5%-15% for staffing ratios below 1:1, e.g. 1:6.	Same			0%	Same	
Direct Care Staffing Ratio	Based on service definitions	Based on service	ce definitions		Same	Same	
Other Program Staff Staffing Ratio	1:8 (Supervisor) No Program Specialist	1:6 (Supervisor) No Program Sp			Same	Same	
Transportation	Agency Owned vehicle (\$10,000 per year @ 50% usage for 20 individuals)	15 miles per inc Mileage Reimbi	dividual per day ursement: \$0.54	per mile	Same	N/A	
Occupancy Square Footage and Cost per Sq Ft per Year	N/A	N/A			N/A	N/A	
Food	N/A	N/A			N/A	N/A	
Supply Cost	\$0.25 per individual per day	Same			Same	Same	
Employee Training Cost	\$309 per employee per year (including \$159 for certification)	Same			Same	Same	
Administration Percentage ³	10%	Same			Same	Same	
Unit Multiplier	N/A	N/A			50 Hours (Discovery) 50 Hours (Job Offer) 120 Hours (Job Retention)	N/A	

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	Nursing and Therapies Services					
		Therapies				
Allowable Cost Components	Skilled Nursing	Physical Therapy, Occupational Therapy Speech/Language Therapy, and Orientation/Mobility/Vision Therapy	Communication Specialist	Consultative Nutritional Services		
Unit of Service	15 minutes	15 minutes	15 minutes	15 minutes		
Wages and ERE						
Direct Care Wages (Statewide) ¹	\$19.40 - \$22.87 (LPN) \$28.47 - \$33.73 (RN)	\$34.26-\$41.90 (Physical Therapist) \$31.43 - \$38.44 (Occupational Therapist) \$30.50 - \$37.15 (Speech/Language Therapist) \$28.81 - \$35.03 (Orientation/Mobility/Vision Therapist)	\$29.12-\$36.27	\$22.45-\$28.65		
Enhanced Direct Care Wages (Statewide) ¹	N/A	N/A	N/A	N/A		
Other Program Staff Wages ² (Supervisor and Program Specialist) (Statewide)	N/A	N/A	N/A	N/A		
Employee Related Expenses *Applicable to FT employees only	Se13 (Monthly) health* \$23 (Monthly) STD/LTD* \$9 (Monthly) Life Ins* \$405 (Annual) FUTA / SUTA 2.4% Retirement 1.0% Workers Comp 7.65% FICA	Same	Same	Same		
Paid Time Off (PTO)	5-25 days PTO bank (FT only) + 5 training days + 11 federal holidays (FT only) + 1 new hire training day per 22.8% of staff	Same	Same	Same		
Other Indirect Assumptions						
Full Time/Part Time Staff Split	100% FT	Same	Same	Same		
Productivity: Billable Hours per Day	6.5 hours	Same	Same	Same		
Productivity: Absentee Factor	5%	0%	Same	Same		
Direct Care Staffing Ratio	1:1 and 1:2	1:1	Same	Same		
Other Program Staff Staffing Ratio	N/A	N/A	N/A	N/A		
Transportation	15 miles per individual per day Mileage Reimbursement: \$0.54 per mile	Same	Same	Same		
Occupancy Square Footage and Cost per Sq Ft per Year	N/A	N/A	N/A	N/A		
Food	N/A	N/A	N/A	N/A		
Supply Cost	\$0.10 per individual per day	Same	Same	Same		
Employee Training Cost	\$150 per employee per year	Same	Same	Same		
Administration Percentage ³	10%	10%	10%	10%		
Unit Multiplier	N/A	N/A	N/A	N/A		

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	Nursing and Therapies Services				
Allowable Cost Components	Behavior Support	Music, Art and Equine Assisted Therapy	Family/Caregiver Training and Support		
Unit of Service	15 minutes	15 minutes	15 minutes		
Wages and ERE					
Direct Care Wages	\$25.48-\$32.55 (Level 1) \$29.70-\$37.59 (Level 2)	\$29.02-\$36.69 (Music Therapy & Art Therapy)	\$22.04-\$27.76		
(Statewide) ¹	\$29.70-\$37.59 (Level 2)	\$15.77-\$19.47 (Equine Assisted Therapy)			
Enhanced Direct Care Wages (Statewide) ¹	N/A	N/A	N/A		
Other Program Staff Wages ²	\$29.70-\$37.59 (Level 1 Only)	\$26.53-\$33.08 (Equine Therapy)	N/A		
(Supervisor and Program Specialist) (Statewide)					
Employee Related Expenses	\$613 (Monthly) health*	Same	Same		
	\$23 (Monthly) STD/LTD*				
Applicable to FT employees	\$9 (Monthly) Life Ins				
only	\$405 (Annual) FUTA / SUTA 2.4% Retirement				
	1.0% Workers Comp				
	7.65% FICA				
Paid Time Off (PTO)	5-25 days PTO bank (FT only) + 5 training days + 11 federal holidays (FT only) + 1 new	Same	Same		
	hire training day per 22.8% of staff				
Other Indirect Assumptions					
Full Time/Part Time Staff Split	100% FT	Same	Same		
Productivity: Billable Hours per Day	5.0 hours	6.5 hours	Same		
Productivity: Absentee Factor	5%	0%	Same		
Direct Care Staffing Ratio	1:1	Same	Same		
Birest date Starting Natio		Came	Sume		
Other Program Staff Staffing	1:9 (Level 1)	1:12 (Equine Therapy)	N/A		
Ratio					
Transportation	15 miles per individual per day	Same	Same		
	Mileage Reimbursement: \$0.54 per mile				
Occupancy Square Footage	N/A	N/A	N/A		
and Cost per Sq Ft per Year					
Food	N/A	N/A	N/A		
Supply Cost	\$0.10 per individual per day	Same	Same		
	0.50				
Employee Training Cost	\$150 per employee per year	Same	Same		
Administration Percentage ³	10%	Same	Same		
Unit Multiplier	N/A	N/A	N/A		

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	Respite				
	Respite and Overnight Respite				
Allowable Cost Components	Unlicensed Out-of-Home	In-Home			
Unit of Service	15 minutes / 24 hour				
Wages and ERE					
Direct Care Wages (Statewide) ¹	\$10.70-\$12.75				
Enhanced Direct Care Wages (Statewide) ¹	\$21.11 - \$25.57				
Other Program Staff Wages ² (Supervisor and Program Specialist) (Statewide)	\$22.83-\$27.00				
Employee Related Expenses *Applicable to FT employees only	S613 (Monthly) health* \$23 (Monthly) STD/LTD* \$9 (Monthly) Life Ins* \$405 (Annual) FUTA / SUTA 2.4% Retirement 1.0% Workers Comp (5% In-Home Respite) 7.65% FICA				
Paid Time Off (PTO)	5-25 days PTO bank (FT only) + 5 training days + day per 22.8% of staff	11 federal holidays (FT only) + 1 new hire training			
Other Indirect Assumptions					
Full Time/Part Time Staff Split	30% FT / 70% PT				
Productivity: Billable Hours per Day	7.5 hours				
Productivity: Absentee Factor	A flat 0% for staffing ratios of 1:1 and above and ra e.g. 1:4.	anged from 5%-15% for staffing ratios below 1:1,			
Direct Care Staffing Ratio	Based on service definitions				
Other Program Staff Staffing Ratio	1:9 (Supervisor) No Program Specialist				
Transportation	N/A				
Occupancy Square Footage and Cost per Sq Ft per Year	N/A				
Food	N/A				
Supply Cost	\$0.10 per individual per day				
Employee Training Cost	\$150 per employee per year				
Administration Percentage ³	10%				
Unit Multiplier	10 hours (24 hour unit multiplier)				

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 $^{^{\}rm 3}$ Staff recruiting costs have been considered and are included in the administration percentage.

	Supports Services					
Allowable Cost Components	Supports Coordination	Supports Broker Services	Agency With Choice Administration PMPM	Housing Transition and Tenancy Sustaining		
Unit of Service	15 Minutes	15 Minutes	РМРМ	15 Minutes		
Direct Care Wages (Statewide) ¹	\$23.03-\$31.08	\$17.94-\$23.06	\$15.58-\$19.10 (Fiscal Staff) \$15.74-\$18.87 (HR Staff) \$24.76 (Program Coordinator)	\$13.85-\$17.04		
Enhanced Direct Care Wages (Statewide) ¹	N/A	N/A	N/A	N/A		
Other Program Staff Wages ² (Supervisor and Program Specialist) (Statewide)	\$31.08 (Supervisor) \$37.44 (Director)	\$22.83-\$26.32	\$28.57-\$36.87 (Fiscal Staff Supervisor) \$24.46-\$31.33 (HR Staff Supervisor) \$40.89 (Director)	\$22.83-\$25.83		
Employee Related Expenses *Applicable to FT employees only	\$613 (Monthly) health* \$23 (Monthly) STD/LTD* \$9 (Monthly) Life Ins* \$405 (Annual) FUTA / SUTA 2.4% Retirement 1.0% Workers Comp 7.65% FICA	Same	Same	Same		
Paid Time Off (PTO)	5-25 days PTO bank (FT only) + 10 training days + 11 federal holidays (FT only) + 1 new hire training day per 22.8% of staff	5-25 days PTO bank (FT only) + 5 training days + 11 federal holidays (FT only) + 1 new hire training day per 22.8% of staff	N/A	5-25 days PTO bank (FT only) + 5 training days + 11 federal holidays (FT only) + 1 new hire training day per 22.8% of staff		
Other Indirect Assumptions Full Time/Part Time Staff Split	1000/ FT	Same	30% FT / 70% PT	Same		
		Same	30% F1 / 70% P1			
Productivity: Billable Hours per Day	27 hrs / 40 hr week (11 hrs travel time, 2 hrs other employer contact)	5.5 hours	N/A	5.5 hours		
Productivity: Absentee Factor	5%	Same	N/A	5%		
Direct Care Staffing Ratio	1:1	Same	1:50 (Program Coordinators) 1:200 low - 1:150 high (Fiscal & HR Staff) - 25%- 75% Allocation	1:1		
Other Program Staff Staffing Ratio	1:6 (Supervisor) 1:5 (Director to Supervisor)	1:6 (Supervisor) No Program Specialist	1:6 (Fiscal and HR Staff Supervisor) - 25%-75% Allocation to AWC Admin Services 1 Director per Team 500 participants per Team	1:8 (Supervisor) No Program Specialist		
Transportation	440 miles per individual per week Mileage Reimbursement: \$0.54 per mile	75 miles per individual per day Mileage Reimbursement: \$0.54 per mile	75-100 miles per Program Coordinator per week 7.5-10 miles per Director per week Mileage Reimbursement: \$0.54 per mile	15 miles per individual per day Mileage Reimbursement: \$0.54 per mile		
Occupancy Square Footage and Cost per Sq Ft per Year	190 Sq Ft per Staff Member Sq Ft Cost \$19.31	N/A	100-150 Sq Ft per Staff Member Sq Ft Cost \$19.31	N/A		
Food	N/A	N/A	N/A	N/A		
Supply Cost	\$1,000 per Staff Member per 3 Years	N/A	Considered in Admin	\$0.25 per individual per day		
Employee Training Cost	\$300 (Direct Care) \$500 (Supervisor/Director)	\$150 per employee per year	2 Annual Training Days per SSW 2 SSWs per Participant \$150 per SSW per year Avg SSW Daily Wage Range for Training Costs (\$9.10 - \$24.07 includes ERE and overtime considerations)	\$150 per employee per year		
Administration Percentage ³	10%	Same	Same	Same		
Unit Multiplier	N/A	N/A	N/A	N/A		

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